UCI 趙Chao Family Comprehensive Cancer Center

Shared Resource Management

MARIAN WATERMAN, PHD

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Leadership



Marian Waterman, PhD AD for Shared Resources

EXPERTISE

- Professor Emeritus of Microbiology & Molecular Genetics
- Co-Director, Cancer Systems Biology Center
- Research interests: Wnt signaling in stem cells and cancer; systems biology; colon cancer

ROLES

- Provides scientific and strategic leadership to integrate the SRs with CFCCC member scientific needs
- Oversight of SRs through direct interactions with ADs and SR Directors/Managers

LEADERSHIP RESPONSIBILITY

- Survey members for technology and services needs
- Advocate to CFCCC leadership for Shared Resources
- Monitor and Shared Resource usage, capacity and financial trends and promote usage
- Work with Shared Resources to facilitate Education & Outreach

SRM Objective & Specific Aims

OBJECTIVE

Shared Resource Management (SRM) provides financial support and administrative management of the seven CFCCC Shared Resources (SRs) that support the conduct of basic, clinical, translational and population science and facilitate high-impact cancer research. SRM ensures that SRs are cutting-edge, affordable and accessible and that they operate at the leading edge of their respective disciplines



Policies & Access

To **support and facilitate cancer center member access to technologies, services and expertise** that enhance scientific interactions and productivity



Monitoring & Satisfaction

To ensure stability, reliability, cost-effectiveness and quality of research resources



Evaluation & Development

To evaluate the scientific needs of cancer center members and facilitate the development and/or purchase of new technologies, services and methodologies

• SRM

Shared Resources

7 Service-Providing SRs + 1 Developing SR

Basic Science	SHARE	D RESOURCE	2021 NIH MERIT RATING
Dasic Science	() FMF	Transgenic Mouse Facility (TMF)	Outstanding
	(K) OBC	Optical Biology Core (OBC)	Exceptional
	647 HU8	Genomics Research & Technology Hub (GRT Hub)	Excellent to Very Good
Clinical Science Population Science	MS	Mass Spectrometry (MS)	Developing
	ETR	Experimental Tissue Resource (ETR)	Excellent
	A Prot	In-Vivo Functional Onco-Imaging (IVFOI)	Excellent to Outstanding
		Biostatistics Shared Resource (BSR)	Excellent to Outstanding
		Biobehavioral Shared Resource (BBSR)	Very Good to Excellent

Team, Governance & Organizational Structure

FUNCTION

Oversight, management and bidirectional communication with CFCCC users and stakeholders



FREQUENCY

Quarterly with CFCCC leadership Bi-weekly with senior leadership

Quarterly meeting to advocate for Shared Resource and CFCCC membership needs

AUTHORITY

Director and Deputy Director chair meetings communicating strategic priorities and gather Shared Resource feedback and needs

CRITIQUE

Response to EAB Review

2021	NIH	Merit	Rating
Excel	lent		

STRENGTHS (2021 NIH Summary Statement)

C ...the CFCCC demonstrates effective management and oversight of the Shared Resources...and effectively leverages informal and formal mechanisms to support high-impact cancer research

RESPONSE

Leadership: ensure timely replacement of critical leadership positions to maintain SR effectiveness	 Assistant Director program in place for 3 Shared Resources and active recruitment for others Recruitment for Associate Director for Shared Resources
Low user volume (BBSR, BSR, IVFOI): expand services and foster collaborative projects	 BSR is developing collaborative efforts with GRT Hub; BBSR has expanded services (consult, implementation science training; biomarker data collection); IVFOI encouraging users to utilize iLab
BBSR : New leadership may consider "In Development" status	 BBSR is strongly supported by the CFCCC Discussions are ongoing about "Development" status
BSR: Support from recharges is low	 New policies in place to include BSR personnel as line-item budget in grant applications (~5%)
ETR : Process for tracking volume vs. ETR capacity; Processes for procurement & distribution described	 iLab tracks capacity vs. demand. ETR is at 86% capacity for histology services and 60% for tissue procurement. Procurement/Distribution processes, maps and forms, are available on ETR iLab website
GRT Hub : Potential for Outstanding-Exceptional with increased # of High Impact Pubs, increased usage	 35% High Impact publication Increased usage from SPT and CC programs
IVFOI: provide Ultrasound services; increase usage	 Multiple ultrasound technologies are available and under installation MRI services added to IVFOI portfolio
OBC : Exceptional, but could increase CFCCC users	 OBC iLab added 10 imaging systems in the Laboratory for Fluorescence Dynamics (LFD) Partnering with LFD imaging workshops and outreach events
TMF : Potential for Outstanding-Exceptional with improved Turnaround Times	 Experienced mouse micro-injectionist hired; second micro-injectionist in training Additional staff leveraged for CFCCC projects, reducing turnaround times

Aim 1: Policies & Access

Policies that Facilitate Access and Prioritize Cancer Research

58% of CFCCC members use a SR

- Host and manage software for on-demand reporting and aggregate data analysis (iLab, EVAL)
- CFCCC members have Priority Access to Shared Resources
- CFCCC provides a User Subsidy of 7% for members
- CFCCC assists in organization, scheduling and marketing Shared Resource presentations, workshops, updates, seminars, and events





2024 Service Snapshot

0 Service 131,657 UNITS 1,334 HRS





UNITS



Transgenic Mouse Facility 78,732 Cage days

5,700 Genotyping service samples



Experimental Tissue Resource

22,155 Slides produced from user samples

5,539 Slides stained from user samples

1.590 Archive search/retrieval

1,441 Specimen samples procured

492 Pathology services



HOURS



Biobehavioral Shared Resource

573 HRS

- Intervention Design/Implementation 123
- Data Collection/Management 275
- Transcription/Translation 176



Biostatistics Shared Resource

237 Grant preparation 158 General statistics 81 Data analysis 194 Study Design/Power Calculations



Technician 2

23 MRI Data Analysis

Aim 2: Monitoring & Satisfaction

Stability, Reliability, Cost-Effectiveness and Quality of SRs

Stability and Reliability

SRs: 25 years average length of service (range: 21 - 30 yrs)

Cost Effectiveness

- Favorable Cost Comparisons across Southern California
- Publication Rebate Program
 - 2024: Rebate system serviced 9 members
- 7% subsidy for CFCCC members
 - 2024: 66 members qualified (~\$43K)
- Grant Assistance & Consult

Quality

- Quality monitored via annual user surveys
- Annual Internal Advisory Committee focus on quality
- Annual CFCCC External Advisory Board
- Quarterly Shared Resource meeting with CFCCC leadership







Aim 2: Monitoring & Satisfaction

2024 Annual Core Research Facilities Survey







RESPONSIVENESS







INSTRUMENT TRAINING



Identify Needs and Facilitate New Technology, Services and Methods

NEEDS

Annual Core Facilities Survey (April 2024)

Scientific Retreat (November 2024)



Program Leader and Shared Resource (Quarterly meeting)

ADMINISTRATION

iLab (Agilent) management for Shared Resources

Facility renovation for Mass Spec High-End Metabolomics (*developing*)





Collaboration Engine: Mass Spec High-End Proteomics – 5 applications, 2 funded

Tumor Suppressor Pathway

Transient interactions in the Hippo





H+ membrane channel (hHLV):Alb interactions in breast and colon cancer

UPGRADES



Video tutorials and in-person workshops for training in mouse genetics best practices (*under development*)



Automated Slide Scanner (purchase in process); 10 systems in Laboratory for Fluorescence Dynamics added



NovaSeq X Plus; Pac Bio Revio; 10x Genomics Xenium



Ultrasound system installed; small animal test in Lumitron system planned (breast cancer)



Training/consulting on biomarker collection best practices and intervention design/implementation



480

High-end metabolomics. Orbitrap Exploris

SRM

Member Support

Educational and Research Development Highlights



Transgenic Mouse Facility

- New website (<u>https://transgenic .uci.edu</u>) hosts cancer-focused section
- In development: video tutorials & training workshops for mouse genetics
- Personalized one-on-one training with Cancer Center clients, at no cost
- Language, figures and LOS for grant proposals & manuscripts, at no cost

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Optical Biology Core

- Lectures, workshops, working groups, training sessions each for Self-Use
 Facility, Flow Cytometry Facility and Nonlinear Optical Microscopy Lab
- Coordination with GRT Hub and ETR to develop training sessions and online resources for spatial 'omics technologies
- SUF, NLOM, participation in 4-day hands-on LFD workshop on advanced Imaging methods

Genomics Research & Technology Hub

- Host: GRT Hub Genetics, Biomedical Computation & Genomics Symposium on Spatial Transcriptomics (April 23, 2024)
- 8 bioinformatics hands-on workshops (avg. 10–15 participants)
- Hands-on training: Nuclei Isolation (October 2024)
- 24 technical lectures and research seminars
- Coordinating with OBC and ETR to develop training sessions and online resources for spatial 'omics technologies



In Vivo Functional Onco-Imaging

- 3 outreach seminars: medical residents, SOM leaders, BioSci faculty
- Imaging rotation training for 45 biomedical engineering undergraduates
- Training on 3T MRI and F



Experimental Tissue Resource

- 1:1 consultations and training
 - Presentations at bootcamps and fellowship programs
- Resource for multiplex IHC and spatial 'omics technologies
- Coordinating with GRT Hub and OBC to develop training sessions and online

Biostatistics Shared Resources

- Scheduled for July 2025: NCI-funded R25 summer workshop on "Big Data Training for Cancer Research (<u>bigcare.uci.edu</u>)
 - BSR service flash talks at all 7 DOTs
- BSR walk-in offered 3-days per week
- Presentation in CRTEC Cancer Clinical Trial bootcamp
- Participate in Cancer Control and GRT Hub meetings

Biobehavioral Shared Resource

- Scheduled for 2025: Workshop on the use of ORBIT models for early phase behavioral intervention research
- BBSR Services Presentations
- Workshop for Radiation Oncologists: Qualitative research design and thematic coding
- Cancer Clinical Trial bootcamp: Selection and Inclusion of Patient-reported Outcomes in Clinical Trials, overall study design, and project development

Mas

Mass Spectrometry (in development)

- Collaborative Engine Pilot Grant Program (High-End Proteomics)
- System installation and Training (High-End Metabolomics)
- R25 Cancer Systems Biology Lecture & Demo: Spatial Metabolomics (MS facility)

Mass Spectrometry Shared Resource

SERVICE PROVISION

Support Users



Mass Spectrometry Facility Dept. Chemistry Open access – 24/7 – recharge model Routine use and characterization 20 instruments and ~250 users

- ✓ LC-MS (quadrupole)
- ✓ LC-MSMS (QTOF, TOF/TOF, triplequad)
- ✓ MALDI TOF, GC (quadrupole and TOF)
- ✓ LC IT-TOF instrument systems

Update:

- iLab onboarding for MS SR
- Shimadzu Spatial Metabolomics Systems

COLLABORATION

Advanced Science + Technology



3000 UHPLC

Chromatograph

CFCCC Investment:

Lan Huang, PhD

Dept. Physiology & Biophysics

MS Co-Director, High-End

Tribrid[™] coupled to a Thermo UltiMate

High-end Mass Spectrometry Facility

✓ Thermo Orbitrap LTQ XL in-line with a

Thermo EASY-nLC 1000 Liquid

Infinity II Bio-Inert LC systems

Instrument maintenance Technician support

✓ Agilent 1260 Infinity II & Agilent 1260

✓ Thermo Orbitrap Fusion[™] Lumos[™]







High-end Metabolomics Facility Dept. Biological Chemistry

- ✓ Thermo Scientific™ Orbitrap™ Exploris 480 w/ EASY-IC
- ✓ Vanquish NEO SYSTEM liquid chromatography (capillary LC)
- ✓ GENIUS XE35 Nitrogen gas generator

CFCCC Investment:

200sq ft space in Sprague Hall \$100K – instrument purchase

Update:

Collaboration Engine Funded two projects

Update:

Renovation New instrument training \$50K space renovation

Future Plans

AIMS 1 Policies & Access

 Utilize iLab to track and ensure consistent CFCCC member use

- Evaluate iLab financial integration package for potential to align with UC financial reporting system (KFS)
- Utilize iLab data to track capacity v. demand for all SRs

• Ensure SR websites display updated information and user-friendly navigation

Monitoring & Satisfaction

 Collaborate with UCI School of Medicine for rollout of 2025 Shared Resource Survey

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• Work with SRs to address issues of need highlighted in the survey

- Evaluate Access and Enhancement programs for impact (user subsidy, Collaboration Engine awards, etc.)
- Evaluate readiness of low usage SRs for competing renewal application

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Evaluation & Development

 Further develop Assistant Director SR program

 Collaborate with SRs to address personnel and technology needs

• Broadcast SR events, workshops, seminars, hands-on training programs

 Manage official roll-out of the matrixed MS SR 道Chao Family Comprehensive Cancer Center

Questions?

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